Karlsberger

Blending Green With Lean in Your Laboratory

Discover the most effective ways to achieve a step-by-step transition to Green and Lean capability

Vassilios I. Nicolaou, AIA

Louis J. Pallay, AIA, LEED® AP

2009 Lab Quality Confab



Presenters



Vassilios I. Nicolaou, AIA

With 50 years of professional experience, Vassilios Nicolaou, AIA, is the Vice President, Senior Laboratory Architect at Karlsberger. In his 20 years with the firm, Vassilios has served as an expert for laboratory planning and design. Many accomplishments have added to his storied career, including Alabama Council of American Institute of Architects (AIA) two-time award winner, and first place team member award winner for the Milwaukee Waterfront Master Plan. Vassilios is also National Council of Architectural Registration Boards (NCARB) certified, a member of the Biotechnology Association of Alabama, and was an instructor at the University of Alabama at Birmingham School of Engineering.

Louis J. Pallay, AIA, LEED® AP

Senior Associate, Project Architect
Louis J. Pallay, AIA, LEED® AP is a Senior Associate, Project Architect with
Karlsberger. With more than 20 years of professional experience, Lou specializes in
design and document coordination for research facilities. His expertise includes
complex laboratory and research spaces for leading academic medical centers. A
LEED® accredited professional, Lou earned a bachelor of arts and sciences from the
Knowlton School of Architecture at The Ohio State University and is a member of the
American Institute of Architects.



The most effective ways to Green and Lean A Brief Overview of Lean Methodology Green Design Healthcare - Case Studies Specific LEED® approaches that work with Lean design

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A Brief Overview of Lean Methodology

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4

Trends of Lean Methodology

- Consolidations
- Flexibility/Adaptability
- Open/Interactive
- Automation/Robotics
- Labor Shortage
- Integration
- Green Design

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5



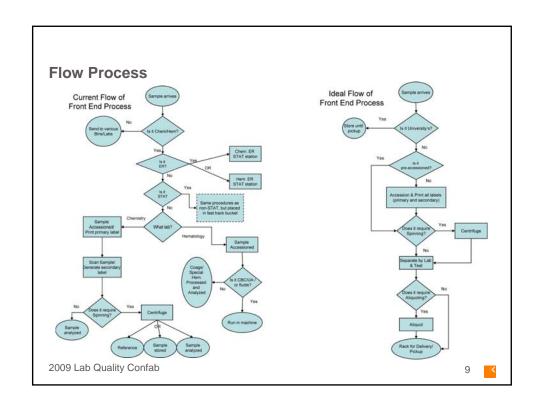
Lean Objectives

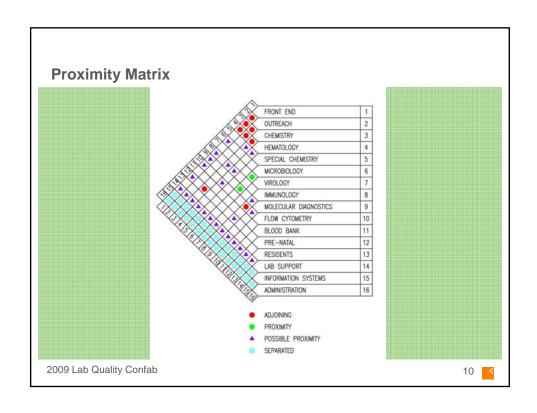
- Reduce Turn-Around-Time (TAT).
- Eliminate waste
- Reduce total cost.
- Improve quality
- Improved productivity.

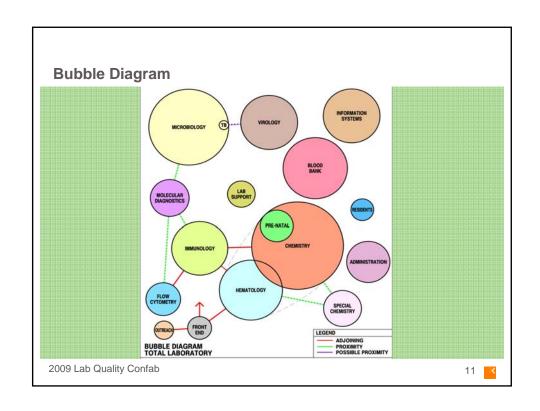
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Forms of and Contributions of Waste Correction Unevenness Overproduction Waiting Transport Over processing Excess inventory Motion Correction of defects Underutilization









Benchmark and Comparative Analysis

BENCHMARK AND COMPARATIVE ANALYSIS - TEST VOLUMES & FTE'S

	FACILITY LOCATION	TEST VOLUME	STAFF FTE's	SQUARE FOOTAGE	SQUARE FOOT COST	SQUARE FOOT COST	SQUARE FOOT COST	TEST / FTE	SQUARE FEET / FTE
					ORIGINAL	2005	2006		
1	Illinois	2,231,514	225	61,485	\$175.00	\$179.00	\$183.00	9,918	273
2	Minnesota	2,555,082	360	52,625	\$191.00	\$195.00	\$200.00	7,097	146
3	Wisconsin	4,500,000	350	51,910	\$146.00	\$149.00	\$153.00	12,857	148
4	Florida	1,419,109	203	38,397	\$130.00	\$133.00	\$136.00	6,991	189
5	Vermont	2,500,000	252	49,656	\$266.00	\$272.00	\$278.00	9,921	197
6	Florida	2,494,108	308	48,315	\$174.00	\$178.00	\$182.00	8,098	157
7	Florida	8,447,348	592	72,356	\$217.00	\$222.00	\$227.00	14,269	122
8	Wisconsin	2,100,000	307	36,133	\$175.00	\$179.00	\$183.00	6,840	118
9	New York	2,500,000	316	30,000	\$160.00	\$164.00	\$167.00	7,911	95
10	Ohio	3,819,531	272	41,695	\$141.00	\$144.00	\$147.00	14,042	153
11	New York	1,250,000	112	15,430				11,161	138
	Overall Average	3,074,245	300	43,652	\$160.00	\$163.60	\$167.30	9,919	158
	NEW PROJECT (Existing)	5,032,669	227	42,765			- 3	22,170	188
	NEW PROJECT (Program)	8,222,323	261	60,919				25,490	233

Area Analysis

	Exit	sting	%	Request.	%	Revised	%	Revised	%	Final	%
And Williams and Andrews	Rm. No.	NSF	Distrib.								
A SUPPORT SERVICES	-	763.69	14.7%	806.00	17.5%	806.00	16.7%	806.00	16.7%	806.00	15.5%
a Referral lab (in G103)	G103	456.20	8.8%	456.00	9.9%	456.00	9.5%	456.00	9.5%	456.00	8.8%
b Receiving in (G103)	G103	120.66	2.3%	120.00	2.6%	120.00	2.5%	120.00	2.5%	120.00	2.3%
d Phlebotomy (in G103)	G103	186.83	3.6%	230.00	5.0%	230.00	4.8%	230.00	4.8%	230.00	4.4%
B CORE LABORATORY		3,207.36	61.7%	2,476.00	53.7%	2,686.00	55.7%	2,686.00	55.7%	2,975.00	57.1%
1 Hematology/Coag/Urinalysis		895.63	17.2%	915.00	19.9%	915.00	19.0%	915.00	19.0%	915.00	17.6%
a Laboratory (in G103)	G103	885.47	17.0%	915.00	19.9%	915.00	19.0%	915.00	19.0%	915.00	17.6%
c Storage	G106	10.16	0.2%	0.00	0.0%	0.00	0.0%	0.00	0.0%	0.00	0.0%
2 Chemistry		796.55	15.3%	871.00	18.9%	871.00	18.1%	871.00	18.1%	1,000.00	19.2%
a Laboratory (in G103)	G103	796.55	15.3%	871.00	18.9%	871.00	18.1%	871.00	18.1%	1,000.00	19.2%
3 Pathologists Offices		966.77	18.6%	530.00	11.5%	580.00	12.0%	580.00	12.0%	580.00	11.1%
b Pathologist 1	G145	118.73	2.3%	120.00	2.6%	120.00	2.5%	120.00	2.5%	120.00	2.3%
c Pathologist 2	G146	115.00	2.2%	120.00	2.6%	120.00	2.5%	120.00	2.5%	120.00	2.3%
d Pathologist 3	G147	116.72	2.2%	120.00	2.6%	120.00	2.5%	120.00	2.5%	120.00	2.3%
e Pathologist 4	G148	134.91	2.6%	120.00	2.6%	120.00	2.5%	120.00	2.5%	120.00	2.3%
f Secretary/Reception	G150	481.41	9.3%	50.00	1.1%	100.00	2.1%	100.00	2.1%	100.00	1.9%
4 Supervisors and Techs Offices		548.41	10.5%	160.00	3.5%	320.00	6.6%	320.00	6.6%	480.00	9.2%
a Lab Support Supervisor/Lead	G108	118.00	2.3%	80.00	1.7%	80.00	1.7%	80.00	1.7%	120.00	2.3%
b Lab Manager	G107A	246.22	4.7%	80.00	1.7%	80.00	1.7%	80.00	1.7%	120.00	2.3%
c Technical Supervisor/Lead	G112	66.19	1.3%	0.00	0.0%	80.00	1.7%	80.00	1.7%	120.00	2.3%
d Technical Supervisor PM/Lead	G104	118.00	2.3%	0.00	0.0%	80.00	1.7%	80.00	1.7%	120.00	2.3%
C BLOOD BANK		788.74	15.2%	853.00	18.5%	853.00	17.7%	853.00	17.7%	853.00	16.4%
1 Laboratory	Burneye	788.74	no mark	853.00	18.5%	853.00	17.7%	853.00	17.7%	853.00	16.4%
a Blood Bank Laboratory In G103)	G103	722.55	13.9%	773.00	16.8%	773.00	16.0%	773.00	16.0%	773.00	14.8%
b Lead Tech	G105	66.19	1.3%	80.00	1.7%	80.00	1.7%	80.00	1.7%	80.00	1.5%
D SHARED AREAS	The state of the	440.51	8.5%	473.00	10.3%	473.00	9.8%	473.00	9.8%	573.00	11.0%
b Staff Lounge	G100	273.00	5.2%	273.00	5.9%	273.00	5.7%	273.00	5.7%	273.00	
e Storage	G103B	167.51	3.2%	200.00	4.3%	200.00	4.2%	200.00	4.2%	300.00	5.8%
SUMMARY								-			-
A SUPPORT SERVICES		763.69	14.7%	806.00	17.5%	806.00	16.7%	806.00	16.7%	806.00	
B CORE LABORATORY		3,207.36	61.7%	2,476.00	53.7%	2,686.00	55.7%	2,686.00	55.7%	2,975.00	57.1%
C BLOOD BANK		788.74	15.2%	853.00	18.5%	853.00	17.7%	853.00	17.7%	853.00	16.4%
D SHARED AREAS		440.51	8.5%	473.00	10.3%	473.00	9.8%	473.00	9.8%	573.00	11.09
TOTAL NSF (A, B, C, D)		5,200.30	100.0%	4.608.00	100.0%	4.818.00	100.0%	4,818.00	100.0%	5,207.00	100.0%

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13



Test Volume

Laboratory	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY1
Hematology	518,724	544,660	571,893	600,488	630,512	662,038	695,140	729,897	766,392	804,711	844,947
mmunology	157,913	165,809	174,099	182,804	191,944	201,541	211,619	222,199	233,309	244,975	257,224
Microbiology	221,155	232,213	243,823	256,015	268,815	282,256	296,369	311,187	326,747	343,084	360,230
Blood Bank	279,977	293,976	308,675	324,108	340,314	357,329	375,196	393,956	413,654	434,336	456,053
Chemistry	3.506.098	3,681,403	3,865,473	4,058,747	4,261,684	4,474,768	4,698,507	4,933,432	5,180,104	5,439,109	5,711,084
Pheresis	9,100	9,555	10,033	10,534	11,061	11,614	12,195	12,805	13,445	14,117	14,82
Virology	110,601	116,131	121,938	128,034	134,436	141,158	148.216	155,627	163,408	171.578	180,157
Prenatal	18,735	19,672	20.655	21,688	22,773	23,911	25,107	26,362	27,680	29.064	30,517
SMC	88,135	92,542	97,169	102,027	107,129	112,485	118,109	124,015	130,216	136,726	143,563
Totals:	4,910,438	5,155,960	5,413,758	5,684,446	5,968,668	6,267,101	6,580,457	6,909,479	7,254,953	7,617,701	7,998,58
			CANT		(4)	1441			5441		
		5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Per Cent Total Laboratory Changes											
Outreach	FY06	FY07	FYOS	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY
Outreach		FY07	FYOS	4,		35 COM					
Outreach	2.161	FY07	FY08	2,502	2,627	2.758	2.896	3,041	3,193	3.352	3,52
Outreach Hematology Immunology	2.161 2.643	FY07 2,269 2,775	2,383 2,914	2,502 3,060	2,627 3,213	2,758 3,373	2.896 3.542	3,041	3,193 3,905	3,352 4,100	3,52
Outreach Hematology Immunology Microbiology	2.161 2.643 2.511	FY07	FY08	2,502	2,627	2.758	2.896	3,041	3,193	3.352	3.5
Outreach Hematology Immunology Microbiology Blood Bank	2.161 2.643 2.511	2,289 2,775 2,637	2,383 2,914 2,768	2,502 3,060 2,907	2,627 3,213 3,052	2,758 3,373 3,205	2,896 3,542 3,365	3,041 3,719 3,533	3,193 3,905 3,710	3.352 4,100 3.895	3.53 4.30 4.09
Outreach Hernatology Immunology Microbiology Blood Bark Chemistry	2.161 2.643 2.511	FY07 2,269 2,775	2,383 2,914	2,502 3,060	2,627 3,213	2,758 3,373	2.896 3.542	3,041	3,193 3,905	3,352 4,100	3,52
Outreach Hematology Inmanology Microbiology Blood Bank Chemistry Phoresis	2.161 2.643 2.511 	2,269 2,775 2,637	2,383 2,914 2,768	2,502 3,060 2,907	2,627 3,213 3,052 1,726	2,758 3,373 3,205 1,812	2,896 3,542 3,365 1,903	3,041 3,719 3,533 1,998	3,193 3,905 3,710 2,098	3,352 4,100 3,895 2,203	3,5; 4,30 4,90 2,31
Outreach Frematology Inturnology Inturnology Bood Bank Charl Pheresis Vectory	2.161 2.643 2.511 - 1.420	2,269 2,775 2,637 1,491 3,660	2,383 2,914 2,768 1,566	2,502 3,060 2,907 1,844 4,035	2,627 3,213 3,062 1,726 4,237	2,758 3,373 3,205 1,812 4,449	2.896 3.542 3.365 1.903	3,041 3,719 3,533 1,998 4,905	3,193 3,905 3,710 2,098 5,150	3,352 4,100 3,895 2,203	3,5; 4,30 4,90 2,31
Outreach Hematology Inmanology Microbiology Blood Bank Chemistry Phoresis	2.161 2.643 2.511 	2,269 2,775 2,637	2,383 2,914 2,768	2,502 3,060 2,907	2,627 3,213 3,052 1,726	2,758 3,373 3,205 1,812	2,896 3,542 3,365 1,903	3,041 3,719 3,533 1,998	3,193 3,905 3,710 2,098	3,352 4,100 3,895 2,203	3.5. 4.3 4.0 2.3
Outreach Frematology Inturnology Inturnology Bood Bank Charl Pheresis Vectory	2.161 2.643 2.511 - 1.420	2,269 2,775 2,637 1,491 3,660	2,383 2,914 2,768 1,566	2,502 3,060 2,907 1,844 4,035	2,627 3,213 3,062 1,726 4,237	2,758 3,373 3,205 1,812 4,449	2.896 3.542 3.365 1.903	3,041 3,719 3,533 1,998 4,905	3,193 3,905 3,710 2,098 5,150	3,352 4,100 3,895 2,203	3.5. 4.3 4.0 2.3
Outreach Frematology Inturnology Inturnology Bood Bank Charl Phere sis Vectory Prenatal	2.161 2.643 2.511 	2,289 2,775 2,637 1,491 3,660 3,048	2,383 2,914 2,768 1,566 3,843 3,201	2,502 3,060 2,907 1,844 4,035 3,361	2,627 3,213 3,052 1,726 4,237 3,529	2,758 3,373 3,205 1,812 4,449 3,705	2,896 3,542 3,365 1,903 4,672 3,890	3,041 3,719 3,533 1,998 4,905 4,005	3,193 3,905 3,710 2,098 5,150 4,289	3,352 4,100 3,895 2,203 5,408 4,504	3.3 4.3 4.3 2.3 5.1 4.3 24.4
Outreach Jeenstology Immunology Immunology Blood Blank Charles Phereiss Phereiss Phereiss Totals	2.161 2.643 2.511 	2,269 2,775 2,637 1,491 3,660 3,048	2,983 2,914 2,768 1,566 3,843 3,201 16,674	2,502 3,000 2,907 1,844 4,035 3,361	2,627 3,213 3,052 1,726 4,237 3,529 18,383	2,758 3,373 3,205 1,812 4,449 3,705	2,896 3,542 3,365 1,803 4,672 3,890	3,041 3,719 3,533 1,996 4,905 4,085	3,193 3,905 3,710 2,098 5,150 4,289 22,345	3,352 4,100 3,895 2,203 5,408 4,504	33, 43, 43, 23, 54, 43,

Storage Analysis (Flow Cytometry Supplies)

Description	Room Number	Room Name	Туре		Size (Inches) w x D x H	Quantity	Remarks	Linear Feet	Square Feet	Cubic Feet
Storage Cabinets in hallway	F606	11.11-4.12	Bulk		51 x 30 x 72		w/ 5 adjustable shelves	38.5	95.6	573
	100000		7.50				Total Cabinets for Bulk Storage	38.3	95.6	573
Shelves	F605		Point of Use		66 x 12 x 2	2	* Flesidents Books	11.0	11.0	1
Wall Storage Cabinets	F605		Point of Use		35 x 15 x 30	3	*File Sides	8.8	10.9	27
Wall Storage Cabinets	F605		Point of Use		48 x 15 x 30	3	* File Reports	12.0	15.0	37
Under counter storage cabinets	F605		Point of Use		24 x 20 x 24	11	* Some have Dravers	22.0	36.7	73
File Cabinets	F605		File		15 x 27 x 55	9	* Contains 5 Drawers	11.3	25.3	116
Tile Cabinets	F605		File		15 x 27 x 29	1	* Contains 2 Drawers	1.3	2.8	6
	-						Storage, part of Casework	66.3	101.7	262
Shelves	F606		Point of Use		36 x 12 x 2	6		18.0	18.0	3
Shelves	F606		Point of Use		66 x 12 x 2	4		22.0	22.0	3
Shelves	F606		Point of Use		84 x 12 x 2	1	•	7.0	7.0	3
Wall Storage Cabinets in lab	F606		Point of Use		48 x 15 x 30	7		28.0	35.0	87
Under counter Storage Cabinets	F606		Point of Use		24 x 20 x 24	21	Commence with	42.0		140
File Cabinet	F606		File		15 x 27 x 55	1	* Contains 5 Drawers	1.3		12
							Storage, part of Casework	118.3	154.8	248.
FLOW CYTOMETRY REFRIGER							V			
Description	Room Number	Room Name	Туре	Temp *C	Size (Inches)	Quantity	Remarks	Linear	Square	Cubic
	Number	Name	Refrigerator, Freezer	-C	wxDxH	_		Feet	Feet	feet
Shelves	F606		Refigerator	2-5	30 x 29 x 41	3	30	7.5	18.1	61
Shelves	F606		Refigerator	2-5	23 x 22 x 34	4	Counter refrigerator 5.5 cu.ft	7.7	14.1	59
Dravers	F606		Refigerator	2-5	22 x 8 x 7	1	Counter refrigerator 5.5 cu.ft	1.8	1.2	0
Drawers	F606		Refigerator	2-5	12 x 17 x 7	2	3D	2.0	2.8	1
Drawers	F606		Refigerator	2-8	12 x 17 x 5	1	30	1.0	1.4	0.
o ma			100000000000000000000000000000000000000		100111111111111111111111111111111111111	7 77	Total Refrigerator Shelves	20.0	37.7	104
			Franzer	-20	50 x 29 x 20	2	GE	5.0		20.
Shelves	F606									20.
Shelves	FEOS		7.10020	-20	30 1 29 1 20		Total Freezer Shelvee	5.0	12.1	
Shelves Chest Freezer	F609		Freezer	-70	29 x 29 x 46	1		2.4	5.8	22
					200000000000000000000000000000000000000	1	Total Freezer Shelves Chest Frezer	100		22
					200000000000000000000000000000000000000	1		2.4	5.8	22
					200000000000000000000000000000000000000	1		2.4	5.8	22
					200000000000000000000000000000000000000	1		2.4	5.8	22 22
					200000000000000000000000000000000000000	1		2.4	5.8	22 22.

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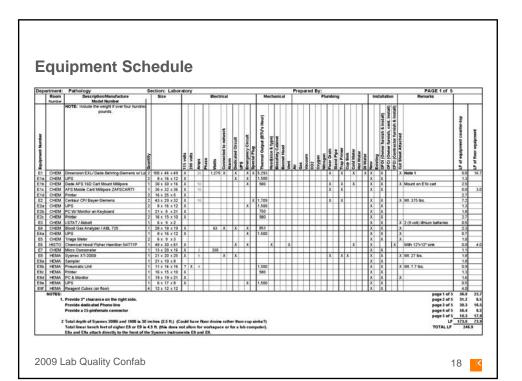
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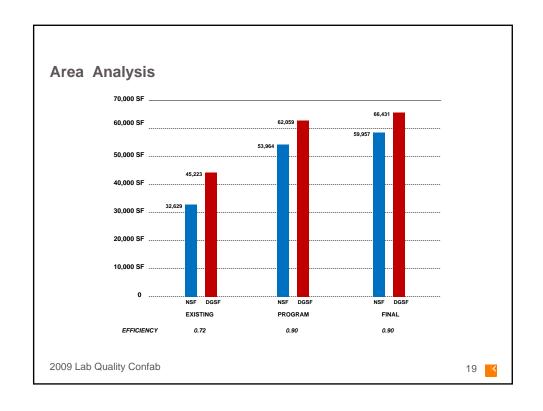
Lineal Feet Analysis

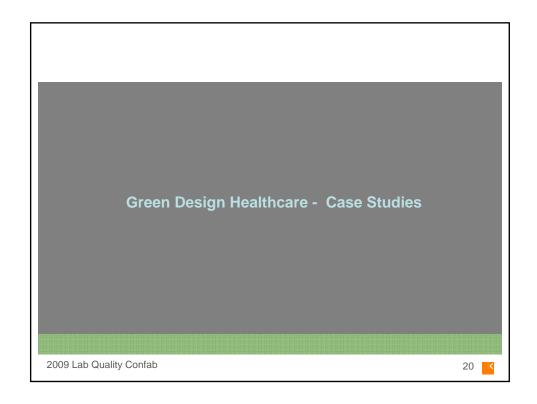
Department	$\overline{}$		Counter	Floor	Total	Lf	Lf
SULCES AND		Ft	Equipment Lf	Equipment Lf	Lf	Revised	Final
Outreach		777	39	0	39		
Tolerance 15% (Space between equipment)					6	-	
Work Benches 5'(2)	5	x 2	9		10		
Total Needed LF					55		
Growth 10%					5		
Current Proposed LF					60		
Front-End			89	12	101		
Tolerance 15% (Space between equipment)					15		
Work Benches (in Chemistry and Hematology)				5 8	0	a i	
Total Needed LF					116		
Growth 10%					12		
Current Proposed LF					127		
Chemistry			327	163	490		
Tolerance 15% (Space between equipment)					73		
Work Benches 5'(28)	5	x 28		3	140		
Total Needed LF					703		
Growth 10%					70		
Current Proposed LF					773		
Hematology			252	63	315		
Tolerance 15% (Space between equipment)	5	x 29			145		
Work Benches 5'(29)					146		
Total Needed LF					606		
Growth 10%				()	61	4	
Current Proposed LF					667		
Microbiology			328	171	499		
Tolerance 15% (Space between equipment)					75		
Work Benches 5'(38)	5	x 38			190		
Total Needed LF					764		
Growth 10%					76		
Current Proposed LF			· ·		840	9	
	1						

	_															des f		0.1					
			1000000	26	EX	ISTIN	GSTA	FFING	ne No		00/10/40/7	an executive	2 0		N 0	17 181	PRO.	JECTE	D STA	FFIN	3	economic and	
		1000	DAYS			VENIN			GHTS			TOTAL	1000	DAYS			VENIN			GHT:		TOTAL	
		M-F	Sat.	Sun	M-F	Sat.	Sun	M-F	Sat.	Sun.	FTE's	Staff	M-F	Sat.	Sun	M-F	Sat.	Sun	M-F	Sat.	Sun.	FTE's	1 5
Α	CHEMISTRY										51	79										64,8	
	Supervisor	- 6	1	- 1	1	1	1	- 1	1	- 1	9.2	14	6	1	11	1	111	1	1	11	2/10	9.2	
	Team Leads	.0	0	0	.0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Techs	21	8	8	6.5	3.5	3.5	5.5	3	3	38.8	62	33	9	9	6.5	3.5	3.5	6.5	4	4	52.6	
	Independant Worker (Florie)	0	0	0	11	0	0	0	0	0	1	1	1	0	0	0	0	0	0	0	0	1	
	Managers	2	0	0	0	0	0	0	0	0	2	2	2		0	0	0	0	0	0	0	2	Т
В	HEMATOLOGY	100						1			39	63									******	44.2	
	Manager	1	0	0	0	0	0	0	0	0	1	1	1	0	0	0	0	0	0	0	0	1	
	Supervisor/Coordinators	4	1	1	1	0	0	0	0	0	5.4	7	4	1	1	.1	0	0	0	0	0	5.4	
	Techs	11	4	4	6	3	3	3	3	3	24	40	11	5	5	- 6	4	4	3	3	3	24.8	
	LAs	- 5	2	2	. 1	1	1	1	1	1	8.6	15	7	2	2	2	1	1	2	2	2	13	
F	MICROBIOLOGY									9-1	23.6	38										29.8	
	Manager	1									1	1	1				100		5			1	
	Supervisor/Coords	. 3	1	1	- 1		1	-		-	4.6	7	3	010	-1	1		11				4.6	
	Techs	11	8	3	1	1					14.4	24	15	9	3.	1	1		- 1			19.6	
	Lab Associates	:1	1	.1	1	.1					2.6	5	2	-1	1	-1	1					3.6	
	Microbiology Fellow	. 1									1	1	1									-1	
G	VIROLOGY (Non-Winter)	20.71	1000	N. Santa	Tributes.	1937-0	1120	2-20-	100	-10	12.4	14.8		Name of Street		2,000			No.	Non	400)	15	
	Mgr	1	0	0	0	0	0	0	0	0	1	1	1	0	0	0	0	0	0	0	0	- 1	
	Coordinators	2	0	0	0	0	0	0	0	0	2	2	2	0	0	.0	0	0	0	0	0	2	
	Techs	7	2	1	0.8	0	0	0	0	0	8.4	10.8	8	2	2	1.8	1	-1	0	0	0	11	100
	Lab Associates	- 1	0	0	0	0	0	0	0	0	1	1	1	0	0	0	0	0	0	0	0	1	
	IMMUNOLOGY*	20						10			17.4	19										24.8	
	Manager	- 1			-						1	1	-13		ı				2			-1-	
	Supervisor	3									3	3	3	12	200							3	
	Techs	11	1	1							11.4	13	18	3	1				-			18.8	
г	Lab Associates	2									2	2	2									2	
J	BLOOD BANK										21.8	33										22.8	
	Manager	- 1									1	1	1.1						100			- 1	
	Supervisors	2									2	2	2		-				1			2	
	Other administrative	1						-			1	1	1				6					- 1	
	Blood Bank Fellow	1									1	1	2									2	
	Lab associate	. 1					155				1	1	1		1		100		100			1	
	Techs	7	3	. 3	4	2	2	2	2	2	15.8	27	7.	3	3	4	2	2	2	2	2	15.8	H
N	OUTREACH										- 5	5										- 5	
	Manager	.1									1	1	1				7		-			- 1	
	Lab Associate	1			1		1	-			2	2	1			1	1		19		1	2	
	Administrative	2						-			2	2	2			100			10			2	
						100	100	11150			0	0	1800	FEND.	0000	17/05	NA.		1000	100	955	0	
	TOTAL FTE's	112																			2.4	206.4	

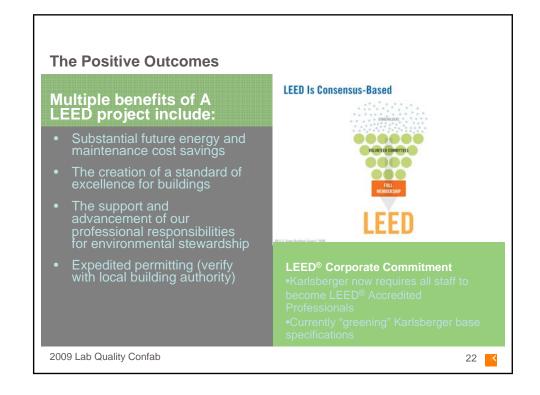
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A Highly Complex Research Environment Rationale to Achieve LEED® Certification Lowering the operating and maintenance costs Improved productivity Using green design and sustainability in the recruitment and retention of staff Enhanced health and well being Environmental stewardship PERCEIVED ADVANTAGES OF BUILDING GREEN 7.5% increase in operating costs 6.6% improvement in ROI 3.5% increase in occupancy 3% rent increase *According to the U.S. Green Build Council



A Platinum-level LEED® hospital

Dell Children's Medical Center of Central Texas

- First hospital in the world to achieve Platinum-level certification
- Construction Cost \$137,000,000
- Size 473,000 sf
- Unique On-site Combined Cooling Heating Power Plant that produces energy more efficiently and reuses its byproducts.



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23



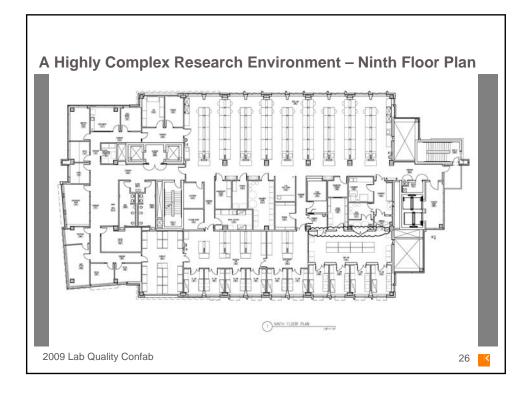
A Highly Complex Research Environment

University of Miami Biomedical Research Building

- 10-stories, 183,000 square foot
- \$72,000,000
- Seven floors of research space
- Two floors of vivarium with imaging suites
- A penthouse for mechanical systems
- Two separate HVAC zones and duct systems for energy savings
 - Office and administrative areas recirculate a portion of the HVAC.
 - The laboratory areas exhaust 100-percent of the HVAC.
 - Flexible zone (office or laboratory space)

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University of Miami Biomedical Research Building

Sustainable and LEED® certification design features

- Dedicated air handling units with reduced air exchanges for the office area
- systems the future "sister" building will be supported by M/E/P systems in the annex attached to the Biomedical Research Building



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27

University of Miami Biomedical Research Building

Sustainable and LEED® certification design features continued

- Purchase green power from local utility
- Recirculation animal watering
- External egress stairs (reduced HVAC load/eliminate smoke EVAC)
- Low flow plumbing fixtures

- Lighting control system
- Heat recovery system

- Inventive reclamation system for the HVAC condensate that flushes half of the toilets and
- Fully commissioned building systems to ensure efficient operations and maximum energy savings
- Shower facilities for bicyclers

Options Not Pursued

A Green Clinical Laboratory

Yale-New Haven Hospital Laboratory Relocation

- Construction Cost \$21,000,000
- Size 80.000 st
- Designed to achieve Silverlevel LEED® Certification.
- Increased ventilation
- Recycled and reused materials.



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29



A Green Clinical Laboratory

Yale-New Haven Hospital Laboratory Relocation

- Low heat island effect using light colored roof membrane and light-colored paving.
- Interior and exterior lighting that reduces nighttime light pollution.
- Water use reduction of 40% including Laboratory process water.
- Optimized energy performance of 17% improvement over baseline design.



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30 <

Specific LEED® approaches that work with Lean design

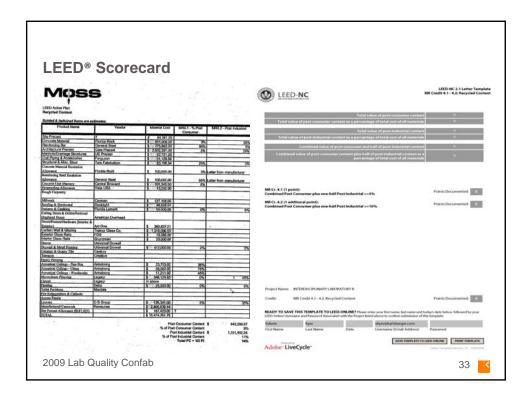
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Aspects of LEED® Scoring

- Sustainable Sites
- Water Efficiency
- Energy & Atmosphere
- Materials & Resources
- Indoor Environment Quality
- Innovation & Design Process

Slide 31

Environmental/sustainability artwork>? jdeleon, 09/09/2008 j26



- Sustainable sites

 - Potentially Lean design is departmental and does not effect the overall building except for -

- - Not wasting money on a system that you are not going to use. Not installing a building wide system.

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Aspects of LEED® Scoring

- - Relies heavily on pre-requisites.Building related

- - Whether materials is adding value to be Lean

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Aspects of LEED® Scoring

- - Indoor chemical and pollution source control
 - Controllability of systemsLighting and thermal

 - Lighting sensors
 - Office areas

 - Daylighting and natural images adds to the psyche of

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- - Can be implemented without affecting the Lean design
 - Anything completed over and above what is requested

 - University's green purchasing program only buying green cleaning materials and recycled
 - Water-less urinals
 - Wellness Initiatives

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39



Building and Architectural Design Features

Design Features

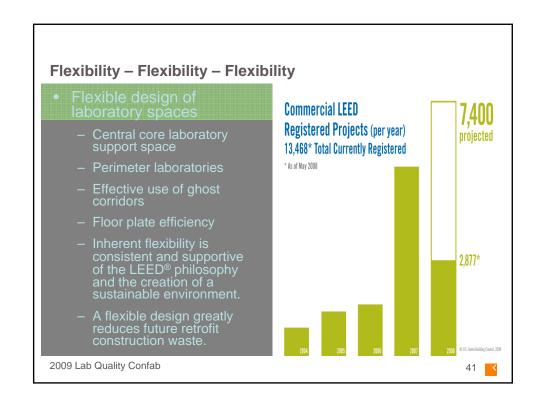
- To enhance sustainability and achieve LEED®:
 - Finishes can include low VOC paints and adhesives, carpet tile and linoleum tile

 - Sunshades and building orientation reducing solar heat gain into the building
 - Encouraging stair use hopefully reducing elevator operations, while fostering collaboration.
 - Establishing an educational program

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Slide 40

Art that flows with text on right. jdeleon, 09/09/2008 j12





Slide 42

Environmental/sustainability artwork>? jdeleon, 09/09/2008 j38

Contact Information

99 East Main Street Columbus, OH 43215 (614) 461-9500 (614) 461-6324 (fax)

2509 Seventh Avenue South Birmingham, AL 35233 (205) 901-6901 (205) 251-9618 (fax)

Karlsberger has been in continuous operation since 1928 providing full spectrum professional planning and architecture services. Headquartered in Columbus, Ohio, the firm also has offices in New York City; Birmingham, Alabama; and Karlsberger Healthcare Consulting, an independent, woman-owned business in Ann Arbor, Michigan.

Karlsberger is an internationally recognized leader in the programming, planning, design and architecture of contemporary, innovative laboratory environments. Design experience includes laboratory projects for healthcare, academic teaching/research, biomedical, production, public health, forensic and specialty laboratory clients.

